

# Supplementary materials for the Six Months of the Fiscal Year Ending March 31, 2025

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YAMADA HOLDINGS CO., LTD.

November 8, 2024





HLDGS.

# Highlights of the Financial Results

**Net sales** **796.0** billion yen **YoY 102.7%**

**Gross profit** **228.8** billion yen **YoY 101.5%**

**Operating profit** **23.2** billion yen **YoY 114.1%**

**Ordinary profit** **24.8** billion yen **YoY 105.0%**

**Profit attributable to  
owners of parent** **12.7** billion yen **YoY 96.4%**



## April

Housing

[Hinokiya Group] Opened Hokkaido's first fully air-conditioned model house equipped with "Zekkucho"

Housing

[YAMADA HOMES] Started selling YAMADA Smart House as a set with Hyundai's new EV "KONA"

Holdings

Concluded a Memorandum of Understanding for a capital and business alliance with Giftmall, Inc., operator of the online gift platform "Giftmall"

## May

Holdings

Partnered with avatarin, Inc. to create AI robotics services specializing in the consumer electronics appliance distribution industry

Consumer Electronics

Opened "Tecc LIFE SELECT Fukuyama Store"

Consumer Electronics

Launched "Yamada Business Rental," a home appliances subscription service

Consumer Electronics

Introduced Zeroboard, a GHG emissions calculation and visualization solution

Environment

Signed "Agreement on Corporate Expansion" with Yamaguchi City \_Contributed to the revitalization of local industry by establishing a new home appliances reuse plant

Housing

[Hinokiya Group] Started measuring airtightness of all wooden houses. Further strengthening the provision of highly airtight houses

## August

Housing

[YAMADA HOMES] Launched RASIO, a custom-built house with a 20-year initial warranty

## September

Consumer Electronics

[Yamada Denki] Started the distribution of Nishikawa's "Down Comforter Reform" at LIFE SELECT stores

Holdings

The efforts for the waste reduction on Showa Nishikawa Dawn Comforter Reform was certified as YAMADA GREEN



# Consolidated P/L for the Interim Period

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Achieved operating profit plan through implementation of growth strategy and promotion of cost control

(Unit: million yen %)	Results for the current fiscal year	Sales ratio	Plan	Sales ratio	Planned ratio	Results for the previous fiscal year	Sales ratio	YoY
<b>Net sales</b>	<b>796,001</b>	<b>100.0</b>	<b>798,500</b>	<b>100.0</b>	<b>99.7</b>	<b>775,203</b>	<b>100.0</b>	<b>102.7</b>
<b>Gross profit</b>	<b>228,841</b>	<b>28.7</b>	<b>234,600</b>	<b>29.4</b>	<b>97.5</b>	<b>225,570</b>	<b>29.1</b>	<b>101.5</b>
Personnel expenses	91,159	11.5	93,606	11.7	97.4	90,996	11.7	100.2
Advertising expenses	10,611	1.3	11,075	1.4	95.8	10,652	1.4	99.6
Land and building rent	37,795	4.7	38,449	4.8	98.3	37,697	4.9	100.3
Depreciation	10,035	1.3	10,479	1.3	95.8	9,919	1.3	101.2
Lease payments and lease depreciation	788	0.1	816	0.1	96.6	944	0.1	83.4
Other	55,223	6.9	57,572	7.2	95.9	54,993	7.1	100.4
<b>SG&amp;A expenses</b>	<b>205,613</b>	<b>25.8</b>	<b>212,000</b>	<b>26.5</b>	<b>97.0</b>	<b>205,204</b>	<b>26.5</b>	<b>100.2</b>
<b>Operating profit</b>	<b>23,227</b>	<b>2.9</b>	<b>22,600</b>	<b>2.8</b>	<b>102.8</b>	<b>20,365</b>	<b>2.6</b>	<b>114.1</b>
Non-operating income	5,200	0.7	5,450	0.7	95.4	5,386	0.7	96.6
Non-operating expenses	3,596	0.5	2,450	0.3	146.8	2,112	0.3	170.2
<b>Ordinary profit</b>	<b>24,831</b>	<b>3.1</b>	<b>25,600</b>	<b>3.2</b>	<b>97.0</b>	<b>23,639</b>	<b>3.0</b>	<b>105.0</b>
Extraordinary income	<b>226</b>	0.0	0	0.0	—	3,164	0.4	7.2
Extraordinary loss	<b>3,389</b>	0.4	3,000	0.4	113.0	3,917	0.5	86.5
Total income taxes	<b>8,804</b>	1.1	8,700	1.1	101.2	9,222	1.2	95.5
Profit attributable to non-controlling interests	92	0.0	300	0.0	30.9	415	0.1	22.3
<b>Profit attributable to owners of parent</b>	<b>12,772</b>	<b>1.6</b>	<b>13,600</b>	<b>1.9</b>	<b>93.9</b>	<b>13,248</b>	<b>1.7</b>	<b>96.4</b>

- ✓ Current FY results: We recorded a loss of 1.2 billion yen was recorded in non-operating expenses related to the foreign exchange losses caused by the appreciation of the yen.
- ✓ Previous FY results: We recorded 3.1 billion yen in extraordinary income, mainly due to gain on sale of non-current assets.

\*The months subject to consolidation differ depending on the operating company. Furthermore, due to offsetting of internal transactions, etc., the consolidated results differ from the sum of the results for each segment.



# Quarterly Consolidated P/L

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In the second quarter, we achieved higher sales than the previous year,  
when demand was concentrated due to heat wave

1st quarter [Apr. to Jun.]							2nd quarter [Jul. to Sep.]						
(Unit: million yen %)	Results for the current fiscal year	Sales ratio	Results for the previous fiscal year	Sales ratio	Difference from the previous fiscal year	YoY	Results for the current fiscal year	Sales ratio	Results for the previous fiscal year	Sales ratio	Difference from the previous fiscal year	YoY	
<b>Net sales</b>	<b>379,103</b>	<b>100.0</b>	363,709	100.0	15,394	104.2	<b>416,897</b>	<b>100.0</b>	411,493	100.0	5,404	101.3	
<b>Gross profit</b>	<b>114,744</b>	<b>30.3</b>	111,212	30.6	3,532	103.2	<b>114,096</b>	<b>27.4</b>	114,357	27.8	△ 261	99.8	
Personnel expenses	<b>44,307</b>	<b>11.7</b>	44,401	12.2	△ 94	99.8	<b>46,851</b>	<b>11.2</b>	46,594	11.3	257	100.6	
Advertising expenses	<b>5,145</b>	<b>1.4</b>	5,497	1.5	△ 352	93.6	<b>5,466</b>	<b>1.3</b>	5,154	1.3	311	106.0	
Land and building rent	<b>18,754</b>	<b>4.9</b>	18,670	5.1	83	100.4	<b>19,041</b>	<b>4.6</b>	19,026	4.6	14	100.1	
Depreciation	<b>4,977</b>	<b>1.3</b>	4,857	1.3	120	102.5	<b>5,058</b>	<b>1.2</b>	5,062	1.2	△ 4	99.9	
Lease payments and lease depreciation	<b>382</b>	<b>0.1</b>	460	0.1	△ 77	83.0	<b>406</b>	<b>0.1</b>	484	0.1	△ 78	83.8	
Other	<b>26,831</b>	<b>7.1</b>	26,252	7.2	578	102.2	<b>28,391</b>	<b>6.8</b>	28,741	7.0	△ 348	98.8	
<b>SG&amp;A expenses</b>	<b>100,397</b>	<b>26.5</b>	100,139	27.5	258	100.3	<b>105,216</b>	<b>25.2</b>	105,065	25.5	150	100.1	
<b>Operating profit</b>	<b>14,346</b>	<b>3.8</b>	11,072	3.0	3,273	129.6	<b>8,880</b>	<b>2.1</b>	9,292	2.3	△ 412	95.6	
Non-operating income	<b>2,932</b>	<b>0.8</b>	2,894	0.8	37	101.3	<b>2,268</b>	<b>0.5</b>	2,492	0.6	△ 223	91.0	
Non-operating expenses	<b>1,168</b>	<b>0.3</b>	955	0.3	213	122.4	<b>2,427</b>	<b>0.6</b>	1,157	0.3	1,269	209.7	
<b>Ordinary profit</b>	<b>16,110</b>	<b>4.2</b>	13,011	3.6	3,098	123.8	<b>8,721</b>	<b>2.1</b>	10,627	2.6	△ 1,905	82.1	
Extraordinary income	<b>226</b>	<b>0.1</b>	3,124	0.9	△ 2,897	7.3	<b>0</b>	<b>0.0</b>	40	0.0	△ 40	-	
Extraordinary loss	<b>406</b>	<b>0.1</b>	100	0.0	305	404.4	<b>2,983</b>	<b>0.7</b>	3,817	0.9	△ 834	78.1	
Total income taxes	<b>6,179</b>	<b>1.6</b>	5,345	1.5	833	115.6	<b>2,624</b>	<b>0.6</b>	3,876	0.9	△ 1,251	67.7	
Profit attributable to non-controlling interests	<b>135</b>	<b>0.0</b>	198	0.1	△ 63	68.1	<b>△ 42</b>	<b>0.0</b>	216	0.1	△ 259	-	
<b>Profit attributable to owners of parent</b>	<b>9,616</b>	<b>2.5</b>	10,491	2.9	△ 874	91.7	<b>3,155</b>	<b>0.8</b>	2,757	0.7	398	114.4	

\*The months subject to consolidation differ depending on the operating company.

Furthermore, due to offsetting of internal transactions, etc., the consolidated results differ from the sum of the results for each segment.



# Summary of Results by Segment

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The four segments of Consumer Electronics, Housing, Finance and Environment all saw increased sales and profit

(Unit: million yen %)	Net Sales				Operating profit			
	Results for the current fiscal year	Results for the previous fiscal year	Difference from the previous fiscal year	YoY	Results for the current fiscal year	Results for the previous fiscal year	Difference from the previous fiscal year	YoY
Consumer Electronics Segment	<b>658,542</b>	644,661	13,880	102.2	<b>22,173</b>	20,230	1,942	109.6
Housing Segment	<b>126,615</b>	120,019	6,595	105.5	△ 885	△ 1,382	496	-
Finance Segment	<b>2,289</b>	1,773	515	129.1	<b>649</b>	215	434	301.7
Environment Segment	<b>16,931</b>	16,319	611	103.7	<b>827</b>	756	71	109.4
Other Segment	<b>12,530</b>	12,807	△ 276	97.8	<b>386</b>	468	△ 81	82.6
	<b>796,001</b>	775,203	20,798	102.7	<b>23,227</b>	20,365	2,861	114.1

\*The housing segment is operating at a loss of 885 million yen, but this is due to the nature of our housing business. Our housing business sees a concentration of sales and profits in the second half of the year, and we expect this operating deficit to be eliminated from the second half onwards.

\*The months subject to consolidation differ depending on the operating company. Furthermore, due to offsetting of internal transactions, etc., the consolidated results differ from the sum of the results for each segment.



# Net Sales by Division

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**In the second quarter, air conditioners, housing and renovation projects continued to drive the overall performance**

(Unit: million yen %)		Results for the current fiscal year	Sales ratio	YoY	Results for the previous fiscal year	Sales ratio	YoY
Home Appliances	Television	<b>45,689</b>	<b>5.7</b>	99.6	45,858	5.9	△ 0.2
	Video, DVD	<b>8,434</b>	<b>1.1</b>	89.3	9,445	1.2	△ 0.2
	Audio	<b>9,873</b>	<b>1.2</b>	110.1	8,966	1.2	0.1
	Refrigerator	<b>63,763</b>	<b>8.0</b>	95.1	67,025	8.6	△ 0.6
	Washing machine	<b>58,004</b>	<b>7.3</b>	97.5	59,498	7.7	△ 0.4
	Cooking appliance	<b>29,756</b>	<b>3.7</b>	102.6	29,000	3.7	△ 0.0
	Air-conditioner	<b>84,997</b>	<b>10.7</b>	108.0	78,687	10.2	0.5
	Other air conditioners	<b>7,421</b>	<b>0.9</b>	96.9	7,661	1.0	△ 0.1
	Construction	<b>41,627</b>	<b>5.2</b>	112.1	37,137	4.8	0.4
	Other *1	<b>105,013</b>	<b>13.2</b>	102.9	102,090	13.2	0.0
<b>Subtotal</b>		<b>454,580</b>	<b>57.1</b>	102.1	445,372	57.5	△ 0.3
Information Appliances	Personal computer	<b>42,418</b>	<b>5.3</b>	94.0	45,137	5.8	△ 0.5
	Digital camera	<b>7,713</b>	<b>1.0</b>	100.7	7,656	1.0	△ 0.0
	Computer peripherals	<b>18,827</b>	<b>2.4</b>	94.3	19,956	2.6	△ 0.2
	Mobile phone	<b>57,859</b>	<b>7.3</b>	112.4	51,492	6.6	0.6
	Other *2	<b>16,547</b>	<b>2.1</b>	94.0	17,606	2.3	△ 0.2
<b>Subtotal</b>		<b>143,365</b>	<b>18.0</b>	101.1	141,848	18.3	△ 0.3
Housing related *3		<b>142,855</b>	<b>17.9</b>	106.3	134,373	17.3	0.6
Furniture and interior		<b>22,147</b>	<b>2.8</b>	101.8	21,762	2.8	△ 0.0
AV software, GMS, etc.		<b>33,051</b>	<b>4.2</b>	103.8	31,845	4.1	0.0
<b>Total</b>		<b>796,001</b>	<b>100.0</b>	102.7	775,203	100.0	0.0

Classification of aggregation

\*1 [Home appliances - Other]

Health-related products

Beauty and hairdressing products

Cleaner

Service-related sales, etc.

\*2

[Information home appliances - Other]

PC supply

PC software

Telephone/FAX

DOS/V, etc.

\*3

[Housing-related]

Housing renovation-related, etc.

\*The months subject to consolidation differ depending on the operating company



# Consumer Electronics Segment P/L

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**Increased Sales and profit through capturing seasonal demand and strengthening proposals for "Kurashimaru-goto" (everything in the home) including home renovations and furniture**

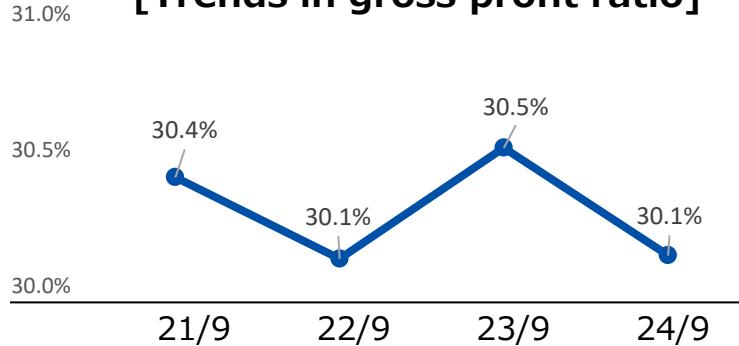
(Unit: million yen %)	Results for the current fiscal year	Sales ratio	Results for the previous fiscal year	Sales ratio	YoY
<b>Net sales</b>	<b>658,542</b>	<b>100.0</b>	644,661	100.0	<b>102.2</b>
<b>Gross profit</b>	<b>197,910</b>	<b>30.1</b>	196,718	30.5	<b>100.6</b>
Personnel expenses	72,876	11.1	73,408	11.4	99.3
Advertising expenses	8,245	1.3	8,889	1.4	92.8
Land and building rent	35,245	5.4	35,067	5.4	100.5
Depreciation	9,294	1.4	9,107	1.4	102.0
Lease payments and lease depreciation	600	0.1	753	0.1	79.7
Other	49,475	7.5	49,262	7.6	100.4
<b>SG&amp;A expenses</b>	<b>175,737</b>	<b>26.7</b>	176,488	27.4	<b>99.6</b>
<b>Operating profit</b>	<b>22,173</b>	<b>3.4</b>	20,230	3.1	<b>109.6</b>
Non-operating income	4,734	0.7	4,810	0.7	98.4
Non-operating expenses	3,421	0.5	2,086	0.3	164.0
<b>Ordinary profit</b>	<b>23,485</b>	<b>3.6</b>	22,954	3.6	<b>102.3</b>

\*The months subject to consolidation differ depending on the operating company. Furthermore, due to offsetting of internal transactions, etc., the consolidated results differ from the sum of the results for each segment.



Although the gross profit ratio decreased due to external factors,  
the sales margin improved due to a review of the clearance product sales price

## [Trends in gross profit ratio]



### Policies for second half

- ✓ Review SPA costs and develop new products to improve gross profit margin
- ✓ Promote gross profit margin growth in MIX by strengthening sales expansion of renovations/furniture and interior

### First half: Factors contributing to changes

<b>Changes in product component ratio</b>	Decrease in gross profit margin due to lower net sales of refrigerators (95.1%) On the other hand, the growth in sales of "Total-Living" products such as home renovations and furniture supported the gross profit margins
<b>Setting the selling price of clearance products</b>	Improvement in gross profit margin due to a review of selling prices for clearance of long-stored inventory
<b>Other accounting procedures</b>	Lower gross profit margin due to the application of accounting standards for revenue recognition in conjunction with enhanced point-based sales promotions aimed at expanding customer service and increasing sales



# SG&A Expenses of Consumer Electronics Segment

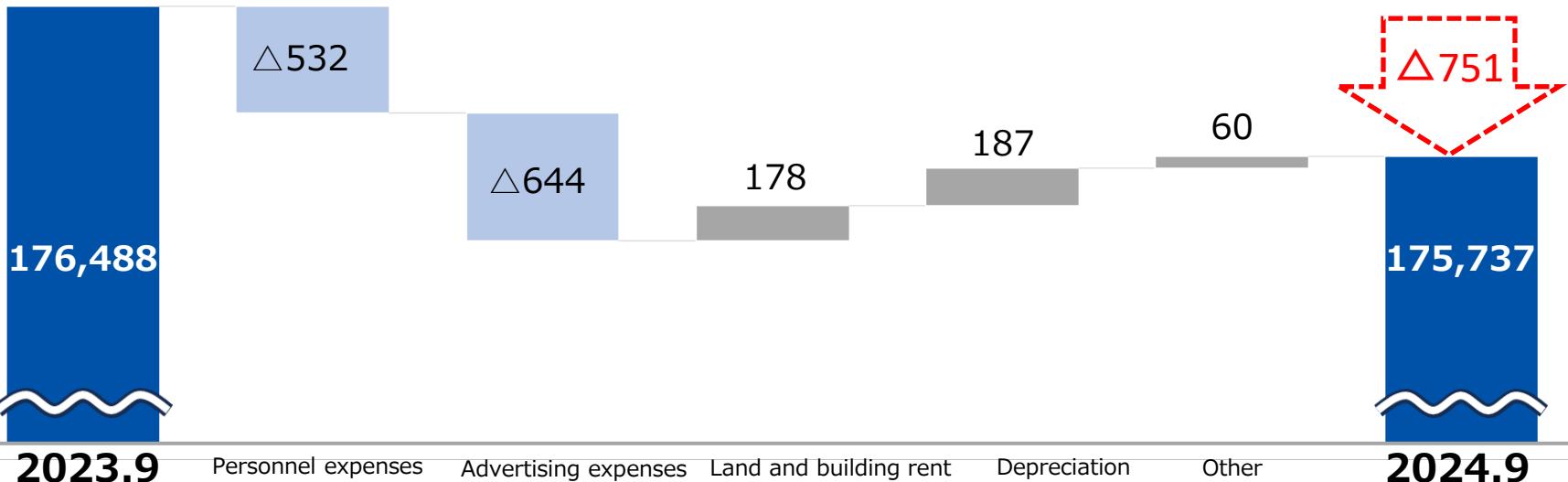
HLDGS.

YAMADA HLDGS.

Controlling rising expenses through store consolidation, and a shift to digital sales promotions

## (SG&A expenses)

(Unit: million yen )



### First half: Factors contributing to changes

<b>Personnel expenses</b>	Personnel costs 99.3% YoY {Number of employees: approx. 95%, overtime: approx. 80%} The decrease in the number of employees was compensated for by consolidating and closing stores and improving personnel allocation Reduced overtime hours by reviewing and reducing business hours, optimizing shifts through decentralization and careful examination of work
<b>Advertising expenses</b>	Reduction due to switch to digital advertising (+110 million yen) and optimization of paper flyers (△690 million yen)
<b>Land and building rent</b>	Increase due to new store openings (+1 billion yen), reduction in land rent due to store consolidation (△0.82 billion yen)
<b>Depreciation</b>	Increase due to new store openings and remodeling (Change in business format for LIFE SELECT)



## Steady growth of the "Total Living" strategy, with LIFE SELECT stores at the core

Yamada Denki:  
Number of Stores by Business Format

	(Stores)
LABI	15
LIFE SELECT	33
(LABI LIFE SELECT)	6
(Tecc LIFE SELECT)	27
YAMADA web.com	29
Tecc.Land	545
Kaden Sumairu Kan	16
Outlet/reuse specialty stores	48
In-shop stores	26
Tecc Land (small market area)	74
Community-based stores	154
PC specialty stores	7
Furniture specialty stores	15
Drug specialty stores	1
Total	963

(As of Sep.30, 2024)

## ■ LIFE SELECT - Trends

	(Unit:Stores・%)	2022.3	2023.3	2024.3	2024.9
Stores		18	28	32	33
Sales component ratio*1		3.9	13.2	16.3	16.5
Renovation and interior	Sales component ratio*2	8.8	10.0	10.6	11.6
	Gross profit component ratio * 2	20.2	23.0	23.6	24.4

\*1: Percentage of total sales for directly operated stores in Japan

\*2: Percentage of total sales and gross profit for all LIFE SELECT stores



▲ Tecc LIFE SELECT Shonan Hiratsuka Store (opening on October 25, 2024)



## Ongoing store development with LIFE SELECT as the core. Securing a share of regional sales and improving

## Store openings and plans

		(Unit:Stores・%)	New stores*1 (LIFE SELECT)	Floor space increase rate * 2 <small>*Excluding the impact of store closures</small>	Floor space increase rate * 2 <small>*Including the impact of store closures</small>	Number of store closing	Number of stores at the end of the year
FY2024	Actual results	Full year	23 (4)	4.5	1.6	46	975
FY2025	Plan	Full year	20 (4)	3.5	—	—	—
	Actual results	Second quarter	<b>11 (1)</b>	<b>1.6</b>	<b>0.9</b>	<b>21</b>	<b>963</b>

\*1: Includes stores that have reopened after remodeling with an increase in floor space (FY2023: 1 store/FY2024: 2 stores)

New store openings related to changes in the "number of stores at the end of the year" (FY2023: 22 stores/FY2024: 9 stores)

\*2: Compared to the sales floor space at the end of the previous year

## List of opened stores

Store name	Prefecture	Open
Tecc.Land Seven Town Azusawa	Tokyo	Jul.5
Tecc.Land New Kurumechūō	Fukuoka	Jul.12
Tecc.Land New YUMEGAOKA SORATOS	Kanagawa	Jul.23
Tecc.Land New Aizuwakamatsu	Fukushima	Aug.23
Tecc.Land SUPER VIVAHOME Nagatsuda	Kanagawa	Sep.13

## &lt;Measures&gt;

- Promotion of consolidation of stores from the fiscal year ending March 2024
- Transfer of staff from closed stores to new stores, etc



## &lt;Impact of the Measures&gt;

- Improved productivity and per-head at the new stores
- Controlled labor costs associated with additional hiring



Despite a slight delay in progress, we aim to recover in the second half,  
which accounts for a higher sales component ratio

## < Major growth strategy businesses (FY2025 2Q) >

(Unit: million yen %)	Results for the current fiscal year	Results for the previous fiscal year	YoY	Full year plan	Progress rate
E-commerce business·TV shopping	<b>44,661</b>	40,330	110.7	100,000	44.7
Renovation / Furniture·Interior goods (Include IDC Otsuka)	<b>52,178</b>	48,310	108.0	114,000	45.8
Corporations	<b>28,028</b>	27,130	103.3	65,000	43.1
Total	<b>124,867</b>	115,770	107.9	279,000	44.8

## < Growth Strategies > Specific Initiatives

### E-commerce business

- Achieve synergy effects between the increased purchasing rate with the introduction of AI and our company's wide range of products
- Effective use of owned media
- Effective use of media mix to promote "Total-Living" products such as home appliances, furniture, interior, and renovations, which no other company offers

### TV shopping business

- Development of original products unique to Yamada
- One-stop lifestyle scene proposals for home appliances, renovations, furniture and interior design
- Further implementation of DX to enable on-site procurement without the need for a visit / Streamlining of the process from creating a renovation estimate to signing the contract
- Expansion of the range of furniture and interior goods by utilizing LIFE SELECT store infrastructure

### Renovation business

### Furniture and interior business

### Corporations

- Promotion of "Yamada Business Rental" for corporate clients that utilize the Yamada Group's infrastructure
- Expansion of "Corporate Digital Membership" granting benefits to employees of corporate clients



Further development of our original products to differentiate ourselves from competitors and increase market share

Introduction of PB products in cooperation with product manufacturers in addition to SPA products in the furniture and interior design area

Offering products that are superior in quality compared to the conventional products by devising price and point strategies

Aiming to further maximize net sales and profits by expanding the number of items handled

#### 50th anniversary commemorative model

	Actual results	Full year plan ratio (%)
Number of items	<b>128</b>	<b>106.6</b>
Net sales (million yen)	<b>24,591</b>	<b>61.4</b>



#### PANASONIC Air-conditioner "Eolia VXY Series"

Eolia's only "reheat dehumidification" model with high dehumidification power. In addition, nanoeX helps control harmful substances in the room



#### HITACHI Stick Cleaner

The structure and materials of the main unit, extension pipe, and head have been carefully designed to achieve a lightweight of 1.1 kg and strong suction power

#### SPA and our original products

	Results for the current term	Results for the previous year*
Sales composition ratio (%)	<b>6.0</b>	<b>5.8</b>
Gross profit composition ratio (%)	<b>12.3</b>	<b>12.1</b>

\*Percentage of previous year's full-year sales results



#### Air Conditioner RIAIR 2024

Equipped with a family-friendly cleaning function  
In addition, it features a ventilation function for a clean and fresh environment



#### Ultra Fine Bubble Shower Head

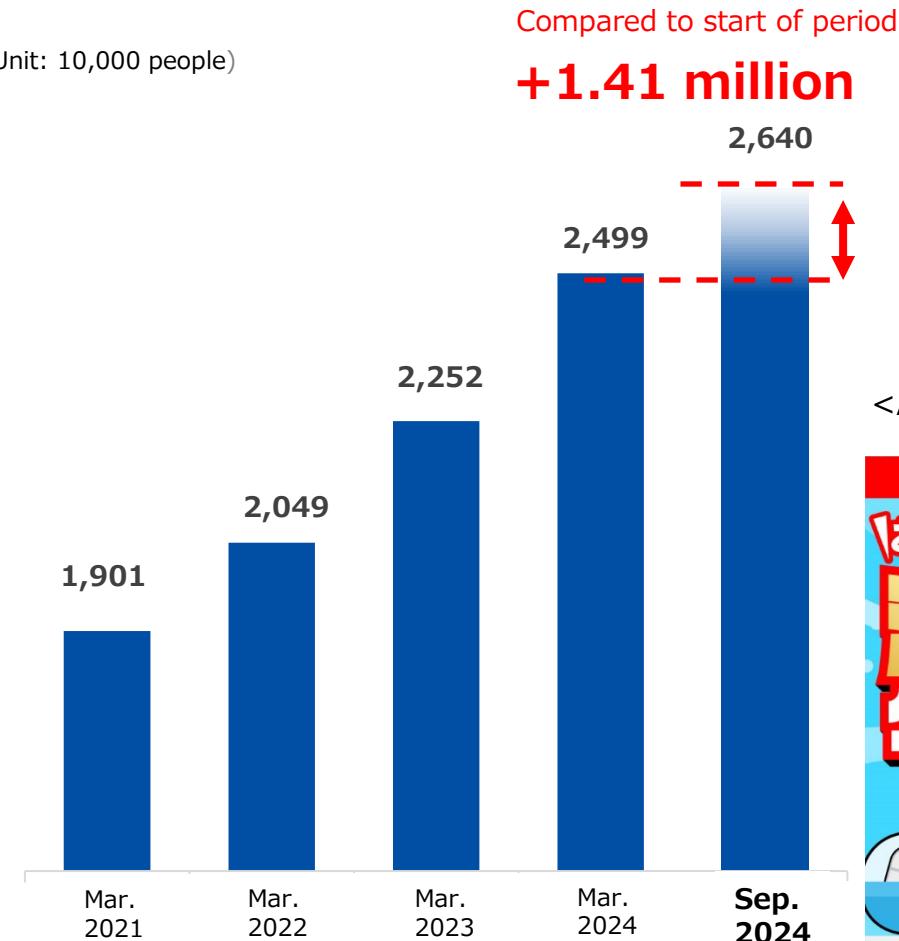
The fine bubbles clean even the dirt deep in the pores  
Available in two options: Standard model and water flow adjustment model



Steady growth in digital members; promoting further customer acquisition through the spread of digital sales promotions

### [Number of digital members – Trends]

(Unit: 10,000 people)



Positive contribution to sales from the active implementation of measures for digital members

- **Annual number of purchases per person**  
Point card member ratio: **Approx. 1.2 times**

- **Annual purchase amount per person** Point card member ratio: **Approx. 1.7 times**

<Application Promotion for Digital Members>





## Increase in sales and profit due to structural reforms to maximize group synergies

(Unit: million yen %)	Results for the current fiscal year	Sales ratio	Results for the previous fiscal year	Sales ratio	YoY
<b>Net sales</b>	<b>126,615</b>	<b>100.0</b>	<b>120,019</b>	<b>100.0</b>	<b>105.5</b>
<b>Gross profit</b>	<b>29,612</b>	<b>23.4</b>	<b>27,693</b>	<b>23.1</b>	<b>106.9</b>
Personnel expenses	16,988	13.4	16,103	13.4	105.5
Advertising expenses	2,282	1.8	1,688	1.4	135.2
Land and building rent	2,380	1.9	2,470	2.1	96.4
Depreciation	744	0.6	818	0.7	90.9
Lease payments and lease depreciation	134	0.1	145	0.1	92.7
Other	7,966	6.3	7,849	6.5	101.5
<b>SG&amp;A expenses</b>	<b>30,497</b>	<b>24.1</b>	<b>29,076</b>	<b>24.2</b>	<b>104.9</b>
<b>Operating profit</b>	<b>△ 885</b>	<b>△ 0.7</b>	<b>△ 1,382</b>	<b>△ 1.2</b>	<b>-</b>
Non-operating income	409	0.3	690	0.6	59.2
Non-operating expenses	419	0.3	322	0.3	130.0
<b>Ordinary profit</b>	<b>△ 895</b>	<b>△ 0.7</b>	<b>△ 1,014</b>	<b>△ 0.8</b>	<b>-</b>

\*The housing segment is operating at a loss of 885 million yen, but this is due to the nature of our housing business. Our housing business sees a concentration of sales and profits in the second half of the year, and we expect this operating deficit to be eliminated from the second half onwards

\*The months subject to consolidation differ depending on the operating company. Furthermore, due to offsetting of internal transactions, etc., the consolidated results differ from the sum of the results for each segment.



# Summary of Business Results for Housing Segment

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**Yamada Homes has grown significantly, covering the temporary decline in profits at the Hinokiya Group**

(Unit: million yen %)	Net Sales				YoY	Operating profit			
	Results for the current fiscal year	Results for the previous fiscal year	Difference from the previous fiscal year	Results for the current fiscal year		Results for the previous fiscal year	Difference from the previous fiscal year	Results for the current fiscal year	YoY
<b>YAMADA HOMES</b>	<b>42,185</b>	33,966	8,219	124.2		△ 1,431	△ 2,288	857	-
Housing business	<b>31,119</b>	24,920	6,199	124.9		△ 2,086	△ 2,727	641	-
Used housing resale-related business	<b>8,474</b>	6,074	2,400	139.5		<b>455</b>	173	282	262.5
<b>HINOKIYA Group</b>	<b>55,270</b>	58,765	△ 3,495	94.1		△ 126	730	△ 856	-
Housing business	<b>36,314</b>	38,225	△ 1,912	95.0		△ 1,730	△ 1,380	△ 350	-
Thermal Insulation Business	<b>13,113</b>	13,158	△ 45	99.7		<b>849</b>	1,381	△ 531	61.5
Real estate investment business	<b>4,443</b>	5,880	△ 1,437	75.6		<b>652</b>	564	88	115.7
<b>Housetec</b>	<b>29,894</b>	30,055	△ 161	99.5		<b>954</b>	900	54	106.0

\*Total of each item differs from the actual results of each company



# Order Results / Project Progress for Housing Segment

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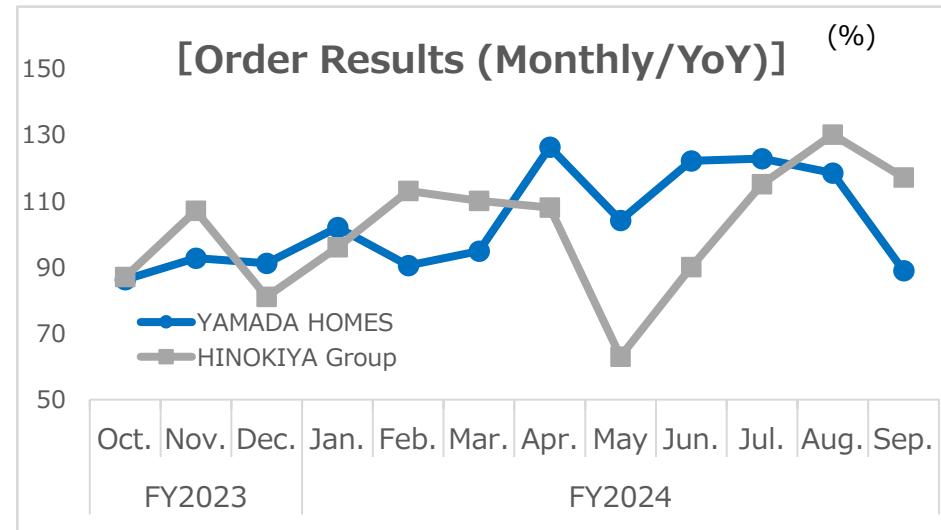
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**Significant growth in sales of ready-built homes / Secured business performance in the second half with thorough control on commencement and completion of construction work**

## ■ Order Results (Second Quarter of Fiscal Year Ending March 2025)

(Unit: million yen %)	Results for the current fiscal year	Results for the previous fiscal year	Difference from the previous fiscal year	YoY
<b>YAMADA HOMES</b>	<b>43,955</b>	36,352	7,603	120.9
Custom-built homes	<b>27,391</b>	23,883	3,508	114.7
(Order balance)	<b>59,029</b>	53,035	5,994	111.3
Ready-built homes	<b>10,007</b>	6,838	3,169	146.3
Renovation	<b>3,463</b>	3,700	△ 238	93.6
Used resale homes	<b>3,094</b>	1,931	1,164	160.3
<b>HINOKIYA Group</b>	<b>48,408</b>	48,693	△ 285	99.4
Custom-built homes	<b>40,837</b>	42,444	△ 1,607	96.2
(Order balance)	<b>64,934</b>	67,935	△ 3,001	95.6
Ready-built homes	<b>6,324</b>	4,507	1,817	140.3
Renovation	<b>1,247</b>	1,742	△ 495	71.6

\*The months subject to consolidation differ depending on the operating company.



## ■ Net Sales and Progress Rate of Full-year Plan (Second Quarter of Fiscal Year Ending March 2025)

(Unit: million yen)	Net sales	Progress rate	Future initiatives/measures
<b>YAMADA HOMES</b>	<b>42,185</b>	<b>40.1%</b>	<ul style="list-style-type: none"> <li>Increase in sales of custom-built and ready-built homes through active land acquisition</li> <li>Implementation of sales strategies that make the most of various sales campaigns and group infrastructure</li> <li>Expansion of sales of new RASIO homes, and active investment in thriving used merchandise resale business</li> <li>Strengthening of OB renovation (renewal of warranties RF + solar power, storage battery proposals, loan refinancing proposals, etc.)</li> </ul>
<b>HINOKIYA Group</b>	<b>55,270</b>	<b>36.8%</b>	<ul style="list-style-type: none"> <li>This fiscal year, the completion of custom-built homes is planned to be more concentrated in the fourth quarter compared to previous years</li> <li>We will improve the gross profit ratio by thoroughly managing the construction process from the start of construction to completion and controlling costs</li> <li>We will strengthen proposals for exterior construction of custom-built homes to improve unit prices and expand sales</li> <li>We will capture the growing demand for cross-selling proposals such as waterproofing and air tightness measurement and high-grade insulation</li> </ul>

(Unit: million yen)	Net sales			Operating profit		
	Results for the current fiscal year	Results for the previous fiscal year	YoY	Results for the current fiscal year	Results for the previous fiscal year	YoY
<b>Hinokiya Group Full Year Landing Forecast</b>	<b>146,000</b>	<b>142,123</b>	<b>102.7%</b>	<b>7,680</b>	<b>7,481</b>	<b>102.7%</b>

Hinokiya Group expects growth in both sales and profit for the full year



**Increase in sales and profit due to growth in loan results  
linked to the Group's housing and renovation businesses**

(Unit: million yen %)	Results for the current fiscal year	Sales ratio	Results for the previous fiscal year	Sales ratio	YoY
<b>Net sales</b>	<b>2,289</b>	<b>100.0</b>	<b>1,773</b>	<b>100.0</b>	<b>129.1</b>
<b>Gross profit</b>	<b>2,073</b>	<b>90.6</b>	<b>1,567</b>	<b>88.4</b>	<b>132.3</b>
Personnel expenses	625	27.3	628	35.4	99.6
Advertising expenses	40	1.8	26	1.5	150.9
Land and building rent	49	2.2	46	2.6	106.1
Depreciation	2	0.1	2	0.2	83.5
Lease payments and lease depreciation	0	0.0	2	0.1	9.9
Other	705	30.8	645	36.4	109.3
<b>SG&amp;A expenses</b>	<b>1,423</b>	<b>62.2</b>	<b>1,352</b>	<b>76.3</b>	<b>105.3</b>
<b>Operating profit</b>	<b>649</b>	<b>28.4</b>	<b>215</b>	<b>12.2</b>	<b>301.7</b>
Non-operating income	46	2.0	63	3.6	73.1
Non-operating expenses	63	2.8	32	1.8	196.4
<b>Ordinary profit</b>	<b>632</b>	<b>27.6</b>	<b>246</b>	<b>13.9</b>	<b>256.6</b>

\*The months subject to consolidation differ depending on the operating company. Furthermore, due to offsetting of internal transactions, etc., the consolidated results differ from the sum of the results for each segment.



**Increase in sales and profit due to strong performance in the reuse business  
for large home appliances and PCs**

(Unit: million yen %)	Results for the current fiscal year	Sales ratio	Results for the previous fiscal year	Sales ratio	YoY
<b>Net sales</b>	<b>16,931</b>	<b>100.0</b>	<b>16,319</b>	<b>100.0</b>	<b>103.7</b>
<b>Gross profit</b>	<b>2,743</b>	<b>16.2</b>	<b>2,545</b>	<b>15.6</b>	<b>107.8</b>
Personnel expenses	891	5.3	837	5.1	106.4
Advertising expenses	10	0.1	8	0.1	120.2
Land and building rent	223	1.3	217	1.3	102.9
Depreciation	38	0.2	33	0.2	114.2
Lease payments and lease depreciation	39	0.2	39	0.2	100.1
Other	712	4.2	652	4.0	109.2
<b>SG&amp;A expenses</b>	<b>1,916</b>	<b>11.3</b>	<b>1,789</b>	<b>11.0</b>	<b>107.1</b>
<b>Operating profit</b>	<b>827</b>	<b>4.9</b>	<b>756</b>	<b>4.6</b>	<b>109.4</b>
Non-operating income	570	3.4	556	3.4	102.6
Non-operating expenses	29	0.2	19	0.1	152.8
<b>Ordinary profit</b>	<b>1,368</b>	<b>8.1</b>	<b>1,293</b>	<b>7.9</b>	<b>105.8</b>

\*The months subject to consolidation differ depending on the operating company. Furthermore, due to offsetting of internal transactions, etc., the consolidated results differ from the sum of the results for each segment.



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